

From Institutional Voids to Institutional Innovation: How MVIEs Can Bridge the Implementation Gap in Global AI Governance

*An Anatomical and Philosophical Review of Organisational Innovation in AI Sovereignty for the
Global South*

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Abstract

While the identification of institutional voids has become central to understanding why many Global South states struggle to operationalise AI sovereignty, far less attention has been paid to how these voids can be transformed into sites of institutional innovation. This paper argues that Minimum Viable Innovation Engines (MVIEs) — lightweight, cross-functional public-sector units — can serve as the critical organisational mechanism to bridge the persistent implementation gap in global AI governance. Building on the Governance-Aware Retriever Framework (GnARF), the paper develops a model in which MVIEs act as boundary spanners that link market signals (citizen demand via mobile DPI), technological choices (local RAG and open models), and institutional learning. It examines the pros and cons of relying on such agile organisational forms, analyses how they can protect or erode competing epistemologies, and explores the ontological consequences of embedding new governance routines in post-colonial administrative cultures. Positioned for the inaugural UN Global Dialogue on AI Governance (Geneva, July 2026), the paper offers concrete recommendations for how developing countries and international processes can move from diagnosing voids to actively cultivating institutional innovation.

Keywords

Institutional Voids, Institutional Innovation, MVIEs, Global AI Governance, Implementation Gap, Global South, Organisational Innovation, GnARF, Decolonial Governance, AI Sovereignty.

Classifications

Primary Field: Public Administration & Governance in Developing Countries / African Studies

Secondary Fields: Artificial Intelligence Ethics & Governance, Digital Sovereignty in the Global South, Development Studies, Political Philosophy (African Epistemologies), Information Systems for Development

Takeaways

- **From Diagnosis to Innovation:** Identifying institutional voids (regulatory, talent, capital, information) is necessary but insufficient. The critical challenge for the Global South is to convert these voids into sites of agile institutional innovation through lightweight organisational vehicles such as MVIEs.
- **MVIEs as Boundary Spanners:** Minimum Viable Innovation Engines function as cross-functional units that deliberately link market signals (citizen feedback via USSD/mobile channels), technological choices (GnARF-enabled local RAG), and institutional learning, turning fragmented bureaucracies into experimental

governance laboratories.

- **Pros of MVIE-Centred Innovation:** Low capital threshold, rapid learning cycles, political manageability, potential for South-South replication, and the ability to protect epistemic pluralism by grounding AI outputs in locally curated knowledge rather than imported statistical patterns.
- **Cons and Structural Risks:** High dependence on a small number of hybrid personnel, vulnerability to donor or elite capture, difficulty in scaling beyond pilots, coordination overhead across ministries, and the risk that 'agile' structures may bypass necessary accountability mechanisms.
- **Epistemological Implications:** New organisational forms like MVIEs can either reinforce the dominance of statistical inference or create protected spaces for relational and communal Southern epistemologies, depending on how knowledge curation and validation protocols are designed.
- **Ontological Stakes of Organisational Innovation:** The routines and decision-making cultures embedded in MVIEs will shape what counts as legitimate knowledge and authority in African and Global South public administrations — requiring deliberate design to avoid reproducing colonial administrative ontologies.

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Introduction: The Market-Technology-Organisation Nexus for AI Sovereignty in Africa

The rapid proliferation of generative artificial intelligence (GenAI) across global public administrations has created a stark bifurcation in outcomes. While advanced economies debate the fine print of the EU AI Act or the nuances of sovereign cloud architectures, many African states confront a more elemental question: how to participate in the AI era without reproducing the extractive logics of previous technological waves (Belli, 2025; Ndemo and Weiss, 2020). The Governance-Aware Retriever Framework (GnARF) proposed by Langer and Haag (2026) offers a technically elegant response to vendor lock-in and data expropriation through redundant multi-model querying, retrieval-augmented generation (RAG), and immutable decision logging. Yet its original formulation assumes a baseline of institutional capacity—reliable electricity, skilled IT bureaucracies, enforceable data protection regimes, and access to diverse commercial APIs—that remains unevenly distributed across the African continent.

Africa occupies a dual and contradictory position. On one hand, the continent has demonstrated remarkable leapfrogging capacity: mobile money platforms (M-Pesa in Kenya and its regional replications) bypassed traditional banking rails; USSD and IVR channels deliver services to populations with limited smartphone penetration; and tech hubs in Lagos, Nairobi, Kigali, and Cape Town are producing globally recognised AI talent and startups (GSMA, 2025). These constitute genuine *complementary assets* (Teece, 1986) that can be mobilised for AI deployment. On the other hand, pervasive *institutional voids* (Khanna and Palepu, 2010)—absent or weak capital-market intermediaries, fragmented regulatory enforcement, shallow pools of AI/ML engineering talent within the civil service, unreliable power and broadband backbones, and limited domestic compute capacity—render the direct transplantation of GnARF, or any full-stack sovereignty model, impractical in the short-to-medium term.

This Volume II therefore advances a two-pronged argument. First, GnARF's core architectural principles remain highly relevant to African public sectors precisely *because* they mitigate the most immediate vectors of dependency (single-vendor lock-in, data leakage, unexplainable decisions) without requiring sovereign frontier models or domestic hyperscalers. Second, successful operationalisation demands deliberate adaptation through *Minimum Viable Innovation Engines* (MVEs)—agile, low-overhead public-sector units that prototype GnARF instances on non-critical workflows, ground RAG in locally curated African knowledge corpora, and iteratively build the tacit capabilities and political legitimacy necessary for scale. The paper situates this proposal within the epistemological and ontological stakes of AI adoption in Africa, compares it with the African Union's 2024 Continental Artificial Intelligence Strategy and WSIS+20 processes, and articulates a decolonial pathway that treats institutional voids not merely as deficits but as potential wellsprings for alternative, relationally grounded AI governance models.

Theoretical Contours: Institutional Voids and Complementary Assets in African Public Administration

Institutional Voids in African Public Sectors

Khanna and Palepu (1997, 2010) conceptualise institutional voids as the absence or weakness of specialised intermediaries that facilitate market (or, by extension, governance) transactions in emerging economies. In the African public-sector context, these voids manifest across multiple registers. *Regulatory voids* leave data protection authorities under-resourced and enforcement patchy; AI procurement often proceeds via opaque sole-source contracts with global cloud providers, reproducing the very vendor dependencies GnARF seeks to disrupt. *Intermediary voids* in talent mean that few ministries possess in-house ML engineers capable of maintaining sophisticated middleware; reliance on external consultants risks both capture and the externalisation of institutional memory. *Capital and infrastructure voids* constrain investment in sovereign or regional compute clusters; undersea cable landings and data-centre capacity remain geographically concentrated and vulnerable to geopolitical or climate shocks. *Information voids*—sparse digitisation of local-language legal texts, health records, agricultural extension knowledge, and oral histories—undermine the very possibility of culturally grounded RAG systems.

Crucially, these voids are not uniform. Rwanda's aggressive digitalisation drive, Ghana's data-protection regime, South Africa's relatively mature research universities, and Nigeria's large domestic market create pockets of relative institutional thickness. The strategic challenge is therefore not merely to 'fill' voids but to design architectures that can operate effectively across heterogeneous institutional landscapes, turning pockets of strength into platforms for continental learning.

Complementary Asset Portfolios as Strategic Leverage

Teecce's (1986) complementary assets framework—originally developed to explain why innovators often fail to capture value from their inventions—provides a powerful lens for African AI strategy. In the GenAI context, the core 'invention' (frontier foundation models) resides overwhelmingly with US and Chinese hyperscalers. African states cannot easily replicate the compute, data lakes, or talent pools that produced GPT-4 or Claude. They can, however, cultivate and orchestrate complementary assets that allow them to *access* and *shape* the value of these models on sovereign terms.

Africa's portfolio includes: (1) *Mobile-first digital public infrastructure* (DPI) exemplified by M-Pesa's agent networks, interoperable mobile money schemes across the East African Community, and Ghana's mobile money interoperability; these channels can serve as low-friction interfaces for citizen-facing GenAI services via USSD or WhatsApp Business APIs, bypassing smartphone and data-cost barriers. (2) *Demographic and human-capital assets*: the world's youngest population, rapidly growing tertiary enrolment in computer science and engineering, and a vibrant startup ecosystem (AfriLabs network) that can supply MVIE personnel and co-creation partners. (3) *Linguistic and epistemic assets*: over 2,000 languages, substantial oral traditions that can be transcribed and ethically curated for RAG, and emerging NLP initiatives (Masakhane, Lelapa AI) producing Africa-centric models and datasets. (4) *Policy and diplomatic assets*: the African Union's 2024 Continental AI Strategy, the Malabo Convention on Cyber Security and Personal Data Protection, and coordinated African positions within WSIS, IGF, and ITU processes that can be leveraged to negotiate better terms with platform providers and to shape global norms.

The GnARF-MVIE proposal advanced here is explicitly designed to activate and amplify these complementary assets rather than treating Africa as a tabula rasa awaiting external technological solutions.

Anatomical Adaptation of the Governance-Aware Retriever Framework for African Contexts

Langer and Haag's (2026) five-module architecture remains structurally sound for African deployment, but each module requires contextual reconfiguration to address voids and leverage assets. The adaptations below preserve GnARF's core sovereignty logic while rendering it operable under conditions of constrained bandwidth, intermittent power, heterogeneous legal regimes, and sparse digitised local knowledge.

1. Query Model Allocation (QMA) Reconfigured

The original QMA dynamically routes queries across a portfolio of commercial LLMs to avoid single-vendor dependency. In African settings, three modifications are essential. First, *cost and currency sensitivity*: commercial API pricing denominated in USD creates foreign-exchange exposure; MVIEs should maintain a preference ordering that includes open-source models hosted on regional or sovereign clouds (where they exist) or on cost-optimised GPU instances in partner jurisdictions (e.g., South Africa, Morocco, or emerging GPU clusters in Kenya). Second, *latency and connectivity awareness*: many African government offices outside capital cities experience high and variable latency to European or US endpoints; QMA logic should incorporate real-time endpoint health and latency metrics, with graceful fallback to lighter local models for time-sensitive but lower-stakes tasks. Third, *geopolitical hedging*: over-reliance on any single geopolitical bloc's models (US or Chinese) introduces new vectors of dependency; African QMA implementations should actively diversify across US, European, Chinese, and emerging Global South providers (Indian, Brazilian, or intra-African where available), treating model provenance as a sovereignty-relevant attribute.

2. Retrieval-Augmented Generation (RAG) as Epistemic Anchor

RAG is arguably the most transformative module for African contexts. By keeping the reasoning engine (external LLM) strictly separated from the knowledge base (local vector store), RAG prevents the permanent embedding of sensitive state or citizen data into proprietary model weights—the central data-sovereignty risk identified in Vol. I. For Africa, RAG's deeper significance lies in its potential as an instrument of *epistemic resistance*. Institutional voids in digitisation mean that Western-trained models possess thin or distorted representations of African legal systems, health protocols, agricultural practices, and cultural norms. A well-curated local RAG corpus—populated with national gazettes, court judgments (anonymised), ministry policy documents, transcribed oral histories (with appropriate community consent protocols), and multilingual parallel texts—can ground LLM outputs in African realities, reduce hallucination on context-specific queries, and surface plural knowledge systems that statistical pre-training alone erases. MVIEs should therefore prioritise investment in data curation pipelines (OCR for legacy documents, ASR for oral archives, ethical metadata schemas) as a core sovereignty infrastructure, not an ancillary technical task.

3. PII Filtering and Culturally Situated Privacy

African data-protection regimes are heterogeneous: South Africa's POPIA, Nigeria's NDPR, Ghana's Data Protection Act, and the supranational Malabo Convention create a patchwork of obligations. GnARF's PII-filtering module must therefore be configurable to jurisdiction-specific rulesets and sensitive-attribute taxonomies. Beyond formal compliance, African conceptions of privacy often emphasise *relational* and *communal* dimensions—data about an individual may implicate family, clan, or community; consent may be negotiated collectively rather than individually. MVIE prototypes should therefore incorporate participatory data-governance protocols (inspired by but not limited to CARE Principles for Indigenous Data Governance) that treat data stewardship as a communal responsibility, not merely a technical anonymisation exercise.

4. Decision Logging and Procedural Legitimacy

In post-colonial contexts where state–citizen trust is often fragile, immutable decision logging acquires heightened legitimising function. GnARF's audit trail—query, retrieved documents, prompt, models used, final output—provides a procedural scaffold that can be presented to citizens, courts, or oversight bodies. African MVIEs should extend this scaffold with *citizen-facing explanation interfaces* (simple natural-language summaries in local languages, visual decision trees) and *appeal mechanisms* that route contested AI-mediated decisions to human review, thereby converting technical transparency into lived administrative justice.

Minimum Viable Innovation Engines (MVIEs): Concept and Operationalisation

A Minimum Viable Innovation Engine (MVIE) is a lightweight, time-bounded, cross-functional public-sector unit (typically 5–12 personnel drawn from the host ministry, a local university or research centre, and one or two vetted private-sector or civil-society partners) chartered to prototype and iterate a GnARF-adapted GenAI system on a narrowly scoped, non-critical workflow within 90–180 days. The 'minimum viable' qualifier signals deliberate constraint: the unit operates with modest budget (often under US\$150,000 for the pilot phase), uses predominantly open-source or low-cost commercial components, accepts 'good-enough' rather than production-grade reliability, and measures success primarily by learning velocity and demonstrable sovereignty gains rather than immediate scale or cost savings.

Operationalisation Steps

- **Problem Selection:** Choose a workflow that is painful but not mission-critical (e.g., internal synthesis of public consultation submissions; drafting of routine correspondence in multiple languages; citizen query triage for a high-volume but low-risk service). This minimises political and operational risk while maximising learning.
- **Team Assembly:** Blend domain expertise (the policy officials who currently perform the task), technical capability (ML engineers or data scientists from a partner university or startup), and governance/ethics capacity (legal or civil-society representative). Diaspora talent on short-term secondment or remote consultancy can accelerate capability transfer.
- **Local Corpus Curation (First 30 Days):** Prioritise ingestion of 500–2,000 high-value documents relevant to the workflow—policy circulars, past decisions, relevant statutes—into a secure vector store. Use lightweight OCR/ASR pipelines; establish community consent protocols where oral or traditional knowledge is involved.
- **GnARF Instance Deployment:** Stand up a minimal QMA (initially 2–3 models: one open-source local inference, one commercial API), RAG pipeline, PII scrubber tuned to applicable national law, and immutable log store (simple append-only database with cryptographic hashing). Host on existing government cloud tenancy or a regional provider with data-residency guarantees.
- **Iterative Shadowing and Evaluation:** Run the prototype in 'shadow mode' alongside human operators for 4–6 weeks; compare outputs on accuracy, cultural appropriateness, and procedural compliance. Introduce human-in-the-loop review gates before any citizen-facing output.
- **Political and Budgetary Socialisation:** Document learning, cost trajectories, sovereignty metrics (percentage of queries served without single-vendor dependency; volume of sensitive data retained locally), and citizen-experience improvements. Use these artefacts to secure follow-on funding and political cover for expansion or replication in adjacent workflows.

MVIEs are not intended to remain perpetually 'minimum'. Successful pilots should graduate into permanent institutional homes (innovation labs within digital ministries, or centres of excellence aligned with the AU Strategy) with expanded mandates and budgets. The MVIE construct simply lowers the activation energy for African public sectors to begin the sovereignty journey without waiting for perfect conditions or massive capital allocations.

Critical Evaluation: Advantages, Limitations, and Systemic Frictions

Advantages (Pros)

- **Leapfrogging without Lock-in:** By treating frontier models as interchangeable utilities accessed through a sovereignty-preserving middleware layer, African institutions can begin deriving value from GenAI immediately while building the institutional muscle (data curation, prompt engineering, human-AI workflow design) that will be essential regardless of future technological shifts.
- **Epistemic Inclusion at Low Marginal Cost:** Once a local RAG corpus exists, the incremental cost of enriching it with African languages, legal traditions, and community knowledge is modest compared with the cost of pre-training or even fine-tuning frontier models. This creates a structural incentive for epistemic pluralism that pure API consumption lacks.
- **Political and Budgetary Realism:** MVIEs require budgets and political attention spans that are attainable in most African contexts; they do not depend on multi-year sovereign wealth fund allocations or complex public-private partnership negotiations that often stall.
- **Continental Learning Accelerant:** Successful MVIE deployments in one jurisdiction (e.g., Rwanda's Ministry of ICT or Ghana's Data Protection Commission) can be documented as open playbooks and adapted by peer institutions, fostering South-South diffusion that complements formal AU coordination mechanisms.
- **Alignment with Existing Assets:** The architecture maps cleanly onto mobile DPI channels already trusted by citizens and onto the policy language of the AU Continental AI Strategy (capacity building, national strategies, centres of excellence).

Limitations and Systemic Frictions (Cons)

- **Amplified Computational and Energy Overhead:** Redundant querying multiplies inference costs and carbon footprints. In contexts where electricity is unreliable or expensive, and where data centres are few and far between, this overhead is not merely financial but can undermine broader sustainability and energy-access goals.
- **Talent and Continuity Risks:** MVIEs depend on a small number of hybrid policy-technical personnel. High public-sector turnover, brain drain to private tech or international organisations, and limited career paths for AI governance specialists threaten institutional memory and continuity.
- **Pilot Purgatory and Scale Failures:** Many well-intentioned African digital pilots remain trapped in demonstration mode, unable to secure the budgetary mainstreaming or organisational redesign required for scale. Without deliberate 'graduation' mechanisms and political championship, GnARF-MVIE prototypes risk adding to the inventory of abandoned innovations.
- **Data Quality and Representativeness Gaps:** Local RAG corpora will initially be sparse, biased toward formal English/French/Portuguese documents, and missing large swathes of oral, customary, and vernacular knowledge. Poor retrieval quality can produce confident but culturally misaligned outputs that erode rather than enhance legitimacy.
- **New Dependencies Masquerading as Sovereignty:** Over-reliance on a narrow set of open-source model providers, GPU cloud sponsors, or donor-funded technical assistance programmes can recreate dependency in new guises. True sovereignty requires ongoing vigilance against capture by any single external actor or funding stream.
- **Regulatory Patchwork Navigation:** Cross-border data flows, model hosting, and mutual recognition of AI decisions remain legally murky within Africa. An MVIE operating in one jurisdiction may inadvertently violate rules when queries or logs traverse borders.

Epistemological Consequences: From Relational African Knowing to Statistical Inference

The introduction of GenAI into African public administration does not merely automate existing processes; it enacts a profound epistemological rupture. For centuries, African knowledge systems have privileged relational, communal, contextual, and often oral modes of knowing. The proverb 'Ubuntu ngumuntu ngabantu' ('a person is a person through other persons') encapsulates an epistemology in which knowledge is validated through communal deliberation, lived experience, and intergenerational transmission rather than through statistical correlation or individual expert assertion (Wiredu, 1996; Mbiti, 1969). Administrative decision-making in many African contexts has historically blended codified law with customary norms, elder counsel, and community consensus—forms of reasoning that are hermeneutic, dialogic, and explicitly value-laden.

Large language models, by contrast, operate through inductive statistical inference over massive, largely anglocentric and WEIRD (Western, Educated, Industrialised, Rich, Democratic) corpora. When a public servant in an African ministry uses an unmodified commercial LLM to summarise citizen submissions or draft policy options, the state is not 'knowing' its citizens through the relational matrices that have historically conferred legitimacy; it is processing them as vectors in a latent space optimised for patterns that may be orthogonal or even antagonistic to local realities. Hallucinations on African names, places, or legal concepts are not merely technical errors; they are symptoms of an underlying representational deficit that risks systematic misrecognition.

GnARF's RAG module, properly adapted, offers a partial but significant corrective. By anchoring generation in a locally curated corpus, it reintroduces a measure of institutional and cultural specificity into the inference process. Yet even sophisticated RAG cannot fully bridge the ontological gap between probabilistic pattern-matching and the deliberative, value-articulating practices that African administrative traditions have cultivated. The danger is therefore twofold: *epistemicide* (de Sousa Santos, 2014), in which alternative ways of knowing are marginalised or rendered invisible by the dominance of statistical outputs; and *skill atrophy* within the civil service, as human officials increasingly defer to the fluent but shallow reasoning of the model rather than exercising and transmitting the deeper hermeneutic capacities that relational governance requires.

African MVIEs must therefore treat epistemological design as a first-order governance task. This includes: (a) explicit protocols for what kinds of decisions may *not* be delegated to statistical inference (e.g., those involving customary law interpretation, communal land rights, or culturally sensitive resource allocation); (b) investment in hybrid human–AI workflows that preserve space for communal validation and contestation; and (c) documentation of cases where the model 'fails' in culturally revealing ways, turning breakdowns into sites of institutional learning and corpus refinement. Only through such reflexive practice can the epistemological rupture be transformed from a vector of epistemic colonisation into an occasion for the articulation and defence of plural African ways of knowing.

Ontological Consequences: Digital Neocolonialism and the Struggle for African Being

If epistemological consequences concern *how* the African state knows, ontological consequences concern *what* it considers real, legitimate, and worth preserving. Western-trained foundation models encode deep ontological assumptions: the primacy of the individual (data subjects with alienable rights), the fungibility of information (data as a resource to be extracted and optimised), the linearity of progress (development as movement toward Western technological and institutional forms), and the separation of 'nature' from 'society' (resource management as technical optimisation rather than relational stewardship). These assumptions are not neutral; they are the sedimented product of specific historical trajectories and power relations (Zembylas, 2023; Mohamed et al., 2020).

When African public institutions integrate these models into land administration, health triage, welfare targeting, or conflict early-warning systems, they risk subjecting their populations to a subtle but pervasive ontological hegemony. Customary land tenure—relational, overlapping, and often unregistered—may be rendered illegible or illegitimate by systems optimised for individual title and cadastral certainty. Community consensus mechanisms may be overridden by 'objective' algorithmic risk scores that privilege quantifiable indicators over lived testimony. The very definition of 'development' embedded in AI-driven policy simulators may reproduce the extractive, growth-at-all-costs paradigms that have historically disadvantaged the continent.

Decolonial scholars have long argued that true sovereignty requires not only control over territory and resources but also over the categories through which reality is apprehended and valued (Mignolo, 2011; Ndlovu-Gatsheni, 2018). In the AI age, this implies a right to *ontological self-determination*: the collective authority to define what counts as a person, a community, a resource, a harm, and a future worth pursuing, and to encode those definitions into the technical systems that increasingly mediate state–citizen relations. GnARF's technical safeguards (local RAG, decision logging, PII filtering) are necessary but insufficient for ontological sovereignty. They must be coupled with participatory design processes that bring customary authorities, community representatives, elders, and youth into the specification of what the AI system should 'see' and how it should 'reason' about African social realities.

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Comparative Analysis: The AU Continental AI Strategy, UN/WSIS Efforts, and the GnARF-MVIE Proposal

To assess the strategic fit of the GnARF-MVIE approach, it is necessary to locate it within the broader landscape of continental and global AI governance initiatives targeting Africa.

Table 1: Comparative Positioning of Governance Paradigms for African AI Sovereignty

Governance Paradigm	Core Orientation	Strengths	Limitations	Compatibility with GnARF-MVIE
African Union Continental AI Strategy (2024)	People-centric, development-oriented, inclusive; national strategies + centres of excellence; capacity building focus (2025–2030)	High political legitimacy; explicit Africa-centric framing; addresses skills, data, compute, and governance pillars; aligns with Agenda 2063	High-level and non-binding on many dimensions; implementation capacity varies widely across member states; limited operational 'how' guidance for technical architecture	High compatibility. GnARF-MVIE supplies the missing operational layer for AU pillars on governance, capacity, and responsible adoption. MVIEs can function as the 'centres of excellence' or national sandboxes the Strategy recommends.
WSIS / WSIS+20 Processes (ITU-led, multi-stakeholder)	Multi-stakeholder information society; development-oriented; WSIS Action Lines (e-gov, capacity building, cultural diversity, media); recent emphasis on AI ethics and governance	Global platform for African voice; long-standing African engagement; Action Lines provide normative hooks for sovereignty and equity claims; IGF and WSIS Forum spaces for contestation	Often captured by powerful state and corporate actors; outcomes frequently aspirational rather than enforceable; limited technical depth on architectural sovereignty mechanisms	Moderate-to-high compatibility. GnARF-MVIE advances WSIS Action Line C7 (e-Government) by demonstrating how AI can be deployed accountably; supports C4 (capacity building) and C8 (cultural diversity) through local RAG and epistemic pluralism. African delegations can cite concrete implementations to strengthen sovereignty claims in WSIS negotiations.
UNDP / UNECA Digital Transformation & DPI Initiatives	Digital public infrastructure as enabler of SDGs; focus on digital ID, payments, data exchange; e-government platforms; AI for development pilots	Strong implementation track record in several countries; emphasises public goods and inclusion; builds on existing DPI investments (e.g., mobile money, digital ID)	Sometimes donor-driven; risk of standardised 'best practice' templates that underplay local institutional voids and epistemic specificity; limited focus on AI model sovereignty or middleware resilience	High complementarity. GnARF can be layered onto existing UN-supported DPI platforms to add GenAI capabilities with sovereignty safeguards. MVIEs offer a mechanism for countries to move from DPI consumption to AI-augmented service innovation on their own terms.
Bilateral / External (China Digital Silk Road, EU Digital Partnerships, US Tech Investments)	Infrastructure financing and market access; varying degrees of regulatory alignment pressure or data-localisation requirements	Can accelerate hard infrastructure (data centres, connectivity); provides immediate access to advanced models and compute	Risk of debt traps, vendor lock-in, or geopolitical capture; data sovereignty often weakly protected; limited support for African epistemic or ontological self-determination	Conditional / tactical compatibility. GnARF's QMA and RAG layers can be used to diversify dependencies across multiple external partners and to retain local data control even when models are foreign-hosted. Requires strong political discipline to avoid capture.

The comparative mapping reveals that the GnARF-MVIE proposal occupies a distinctive and under-served niche: it supplies a concrete, deployable technical architecture that operationalises the high-level aspirations of the AU Strategy and WSIS processes while remaining realistic about institutional voids and capital constraints. It is neither a top-down regulatory hammer (EU-style) nor a full-stack autarky project (Chinese model), but a pragmatic middleware strategy that maximises African agency within conditions of managed interdependence.

A Comprehensive Narrative: Infrastructuralisation of Politics and Decolonial Imperatives in African Public Sectors

The synthesis of technical architecture (GnARF), organisational form (MVIE), epistemological reflexivity, and ontological self-determination points toward a broader phenomenon: the *infrastructuralisation of politics* in African public administration (Ferrari Braun and Cath, 2026). In classical democratic theory, political power is rendered visible and contestable through legislative chambers, public hearings, and accountable officials. When substantive decisions—resource allocation, risk scoring, service eligibility, cultural recognition—are progressively encoded into algorithmic infrastructures that are opaque even to their operators, the locus of power migrates from visible political arenas to invisible design choices made by engineers, data curators, and platform providers, often located outside the polity altogether.

African states enter this dynamic from a position of structural weakness. Many already suffer from what Mbembe (2001) termed the 'banality of power'—the everyday exercise of arbitrary authority through bureaucratic opacity and clientelism. The introduction of GenAI, if pursued through uncritical adoption of foreign platforms, risks compounding this opacity while adding a veneer of technical neutrality that makes contestation even more difficult. Conversely, a deliberately designed GnARF-MVIE pathway can *re-inject visibility and accountability* into administrative processes: decision logs create auditable trails; RAG grounds outputs in publicly inspectable documents; human-in-the-loop gates and citizen explanation interfaces create moments of political encounter where algorithmic recommendations can be challenged and renegotiated.

Yet technical visibility is not enough. The deeper decolonial imperative is to ensure that the *categories* through which African realities are rendered legible to the state—categories of personhood, community, harm, value, and future—are not silently imported from Western training data but are actively authored and authorised by African publics. This requires treating MVIEs not merely as technical prototyping units but as sites of *ontological politics*: participatory fora in which customary authorities, women's groups, youth, persons with disabilities, and linguistic minorities can articulate what the AI system should and should not 'see', how it should weigh different forms of evidence, and what kinds of decisions it may never be permitted to make. Only through such sustained democratic and cultural labour can African public sectors convert the infrastructuralisation of politics from a threat of hollowing-out into an occasion for the reinvention of governance on genuinely African terms.

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Conclusion: From Digital Consumer to Co-Creator—Pathways to African AI Sovereignty

The Governance-Aware Retriever Framework, adapted through Minimum Viable Innovation Engines and deliberately anchored in Africa's complementary asset portfolios, offers a pragmatic and philosophically coherent pathway for African public sectors navigating the GenAI transition. It acknowledges the structural impossibility of full-stack technological sovereignty for most African states in the present conjuncture, while refusing the false choice between isolation and capitulation to platform hegemony. By enforcing multi-model redundancy, local RAG grounding, PII protection, and immutable logging, the adapted architecture reclaims immediate operational agency and data control. By embedding these technical mechanisms within agile MVIE units that prioritise learning, local corpus development, and participatory design, it begins the longer-term work of building the human and institutional capabilities that sovereignty ultimately requires.

The stakes, however, extend beyond operational resilience. The epistemological shift from relational, communal, and hermeneutic African ways of knowing to statistical inference, and the ontological imposition of Western-centric categories of being and value, threaten forms of epistemicide and cultural erasure that technical safeguards alone cannot prevent. GnARF's RAG module, if populated and governed with care, can function as a site of resistance and pluralism; but this outcome is not automatic. It demands sustained investment in data curation as a sovereign infrastructure, explicit protocols protecting spaces of human and communal judgment, and the courage to refuse deployment where statistical inference would distort or displace more appropriate African modes of decision-making.

Strategically, the GnARF-MVIE approach aligns closely with the African Union's 2024 Continental AI Strategy and can strengthen African positions within WSIS+20 and related global forums by demonstrating concrete, sovereignty-enhancing implementations rather than merely asserting normative claims. It positions Africa not as a perpetual consumer of externally produced AI capabilities but as a potential co-creator of more plural, more just, and more relationally grounded AI futures—futures in which the continent's demographic vitality, linguistic diversity, and philosophical traditions become generative resources for global AI governance rather than liabilities to be overcome.

The path forward requires three mutually reinforcing commitments. First, *technical pragmatism*: rapid deployment of adapted GnARF instances via MVIEs on carefully chosen workflows, with ruthless prioritisation of learning over perfection. Second, *epistemic and ontological vigilance*: continuous interrogation of what the technology renders visible or invisible, and deliberate curation of local knowledge as a counterweight to statistical monoculture. Third, *continental and global solidarity*: active use of AU coordination mechanisms and WSIS/IGF platforms to share playbooks, negotiate collectively with platform providers, and insist that global AI governance recognise and accommodate plural ontologies and knowledge systems. Through this synthesis of architecture, organisation, and normative commitment, African public sectors can transform institutional voids from sites of vulnerability into wellsprings of innovation, and move decisively from the periphery to the centre of the global AI conversation.

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